



# STATE OF FLORIDA DIVISION OF EMERGENCY MANAGEMENT



Ron DeSantis, *Governor*

Kevin Guthrie, *Executive Director*

## HURRICANE LOSS MITIGATION PROGRAM 2024 ANNUAL REPORT

January 1, 2025

Prepared by  
Florida Division of Emergency Management



# STATE OF FLORIDA DIVISION OF EMERGENCY MANAGEMENT



**Ron DeSantis, Governor**

**Kevin Guthrie, Executive Director**

## Contents

EXECUTIVE SUMMARY .....	3
BACKGROUND .....	4
HURRICANE LOSS MITIGATION PROGRAM .....	5
PROGRAM ACTIVITIES .....	5
PROGRAM ANALYSIS .....	6
PROGRAM GOALS AND RECOMMENDATIONS .....	8
SHELTER DEVELOPMENT PROGRAM .....	10
PROGRAM ACTIVITIES .....	10
PROGRAM ANALYSIS .....	10
PROGRAM GOALS AND RECOMMENDATIONS .....	12

Appendix A: FY 2024 Annual Report for Mobile Tie Down Program

Appendix B: FY 2024 Annual Report for Florida International University



# STATE OF FLORIDA DIVISION OF EMERGENCY MANAGEMENT



**Ron DeSantis**, *Governor*

**Kevin Guthrie**, *Executive Director*

## **EXECUTIVE SUMMARY**

Pursuant to Subsection 215.559 (6), Florida Statutes (F.S.), this document provides a full report and accounting of activities and evaluation of such activities conducted by the Hurricane Loss Mitigation Program (HLMP). The period covered by this report is July 1, 2023, through June 20, 2024, or State Fiscal Year (FY) 2024. Section 215.559 (1), F.S., establishes the Hurricane Loss Mitigation Program in the Florida Division of Emergency Management (FDEM). FDEM receives an annual appropriation of \$10 million from the investment income of the Florida Hurricane Catastrophe Fund, authorized under the Florida General Appropriation Act and section 215.555 (7) (c), F.S. The Shelter Development Program, Gulf Coast State College's (GCSC) Mobile Home Tie-Down Program, and Florida International University's (FIU) Hurricane Research Program account for a combined \$6.5 million, or sixty-five (65%) percent of the FY 2023 \$10 million appropriation. The remaining thirty-five (35%) percent distributed a community mitigation grant that includes flood and wind mitigation of Florida residences and public outreach and education about retrofits to citizens, local government officials, and their staff.

The Shelter Development Program and GCSC's Mobile Home Tie-Down Program have separate reporting requirements under Section 252.385, F.S., and Section 215.559(2)(a), F.S., respectively. This report includes a project analysis of the Shelter Development Program, an annual report for the GCSC Mobile Home Tie-Down Program, a detailed summary of FIU's Hurricane Research Program progress, and a programmatic analysis of the Hurricane Loss Mitigation Program.



# STATE OF FLORIDA DIVISION OF EMERGENCY MANAGEMENT



Ron DeSantis, Governor

Kevin Guthrie, Executive Director

## BACKGROUND

In the aftermath of Hurricane Andrew, the Florida Legislature created a series of programs to stabilize the economy and insurance industry. These programs consist of the following:

- Citizens Property Insurance Corporation (formed from a merger of the Florida Windstorm Underwriting Association and the Florida Residential Property and Casualty Joint Underwriting Association), the state insurance plan for residents unable to obtain a conventional homeowner’s insurance policy;
- The Florida Hurricane Catastrophe Fund, Section 215.555 F.S., a re-insurance fund established to limit insurance exposure after a storm;
- The Bill Williams Residential Safety and Preparedness Act, which in 1999 created the Hurricane Loss Mitigation Program, Section 215.559 F. S., with an annual appropriation of \$10 million.

Section 215.559 (1), F.S., establishes the Hurricane Loss Mitigation Program in the Florida Division of Emergency Management (FDEM). FDEM receives an annual appropriation of \$10 million from the investment income of the Florida Hurricane Catastrophe Fund authorized under the Florida General Appropriation Act and Section 215.555 (7) (c) F. S. The annual appropriation provides funding to local governments, state agencies, public and private educational institutions, and non-profit organizations to support programs improving hurricane preparedness, reducing potential losses in the event of a hurricane, and providing research and education to reduce hurricane losses.

### Specific Program Areas and Funding Levels

**Shelter Development** – Pursuant to Section 215.559(2)(a), F. S., \$3 million of the annual \$10 million appropriation for the Hurricane Loss Mitigation Program directs retrofits to existing facilities and construction of new facilities to enable them for use as public shelters. A report of the state’s shelter development program, entitled the Shelter Development Report, is prepared annually and separately submitted to the Governor and the Legislature pursuant to Section 252.385, F.S. The remaining \$7 million of the appropriation is allocated according to different subsections in Section 215.559, F. S., as described below.

**Gulf Coast State College** – Pursuant to Section 215.559(2)(a), F. S., GCSC receives an annual allocation of \$2.8 million, or forty (40%) percent of the remaining \$7 million. GCSC administers these funds and uses them to mitigate future losses for mobile homes and to provide tie-downs for mobile homes in communities throughout Florida. See Appendix A for GCSC’S FY 2024 Annual Report.

**Florida International University (FIU)** – Pursuant to Section 215.559(3), F. S., FIU receives \$700,000, or ten (10%) percent, of the remaining \$7 million. FIU administers these funds and dedicates them to hurricane research at the Type I Center of the State University System to support hurricane loss reduction devices and techniques. See Appendix B for FIU’S FY 2024 Final Report.

**Hurricane Loss Mitigation Program (HLMP)** – The remaining \$3.5 million provides grant funding to governmental entities, non-profit organizations, and qualified for-profit organizations as a means to improve the resiliency of residential, community, and government structures within their communities. HLMP advertises funding through a Request for Proposal (RFP), which utilizes a Benefit-Cost Analysis (BCA) for each of the submitted projects to ensure that the recommended mitigation retrofits remain cost-effective.



# STATE OF FLORIDA DIVISION OF EMERGENCY MANAGEMENT



Ron DeSantis, Governor

Kevin Guthrie, Executive Director

## HURRICANE LOSS MITIGATION PROGRAM

The next sections will discuss program activities, analysis, goals, and recommendations for HLMP.

### PROGRAM ACTIVITIES

#### HLMP Funding Distribution

In March 2023, FDEM issued a Request for Proposal (RFP) for Fiscal Year (FY) 2024 projects. A review panel appointed by FDEM selected eligible applicants based on priority, need, benefit, and alignment with local mitigation strategy projects. Based on this evaluation process, 23 projects became eligible for funding. However, due to the limitation of funds, 15 of 23 were awarded.

Extensions for projects were granted as needed through December 31, 2024. The extensions were granted due to issues with supply chain issues and weather conditions that caused delays in the continuation construction throughout the year.

#### HLMP Outreach

In early 2023, multiple online webinars were held ahead of the 2023/2024 Request for Proposal (RFP) for potential applicants to learn more about the program. While scheduling kickoff meetings for the awarded FY 2023-2024 projects, FDEM was able to hold several in person for the first time since 2018-2019. In doing so, the HLMP team was able to meet the recipients and some homeowners who had previously been part of the grant program. The team was also able to visit some of the locations and structures to be retrofitted.

The Program Manager of HLMP attended the 2024 Wall of Wind Challenge at FIU and was invited to be a guest judge for the event. This event is a judged competition for students to present strategies demonstrating mitigation concepts against hurricane force winds. The HLMP team also attended FIU's Eye of the Storm event, which is a community outreach event focused on presenting hurricane education, mitigation, and preparedness to the public.

Public Outreach efforts also continued throughout the year utilizing the FloridaDisaster.org website. This site provides citizens and potential recipients with the information and forms required to apply for the HLMP program. It also includes an additional hurricane retrofit guide to help citizens make informed decisions on preparing their homes for potentially hazardous weather.

#### Program Management

FDEM is working toward adopting successful processes that are utilized for the federal grant programs administered by the Mitigation Bureau. HLMP project and grant management training programs are continuously evolving to include the best practices experienced by all programs managed by the Bureau. Additionally, custom Scope of Work templates have been developed for the newly permissible mitigation project types that HLMP manages. These new scopes are Florida-specific, project-specific, and provide explicit instruction on the compliance requirements set forth by the State of Florida, FDEM, and the Bureau of Mitigation.



# STATE OF FLORIDA DIVISION OF EMERGENCY MANAGEMENT



Ron DeSantis, Governor

Kevin Guthrie, Executive Director

## PROGRAM ANALYSIS

### FY 2024 Recipients

Table 1.1 shows the awards and amounts spent to date for FY 2024. Due to supply chain issues, many of these projects were extended through December 31, 2024. Due to the extensions, the current amount spent is lower than in previous years. All currently active projects are proceeding on schedule and are projected to close with most, if not all, funds spent.

RECIPIENT	AWARD AMOUNT	SPENT TO DATE	PROJECT TYPE
DEM-HL00080 CITY OF FELLSMERE	\$194,000.00	\$0.00	Public Building Wind Mitigation
DEM-HL00081 MIAMI DADE COUNTY - COMMUNITY ACTION AND HUMAN SERVICES DEPARTMENT	\$194,000.00	\$0.00	Residential Wind Mitigation
DEM-HL00082 FLORIDA KEYS AQUEDUCT AUTHORITY	\$194,000.00	\$142,000.00	Public Building Wind Mitigation
DEM-HL00083 CITY OF ARCADIA	\$100,000.00	\$15,602.00	Public Building Wind Mitigation
DEM-HL00084 CITY OF HOMESTEAD	\$194,000.00	\$0.00	Public Building Wind Mitigation
DEM-HL00085 CITY OF LAUDERDALE LAKES	\$194,000.00	\$0.00	Residential Wind Mitigation
DEM-HL00086 FLAGLER COUNTY BOARD OF COUNTY COMMISSIONERS	\$194,000.00	\$193,904.27	Residential Wind Mitigation
DEM-HL00087 CITY OF ATLANTIC BEACH	\$194,000.00	\$194,000.00	Public Building Wind Mitigation
DEM-HL00088 VIZCAYA MUSEUM AND GARDENS	\$194,000.00	\$123,724.44	Public Building Wind Mitigation
DEM-HL00089 ST. LUCIE COUNTY BOARD OF COUNTY COMMISSIONERS	\$194,000.00	\$12,150.36	Residential Wind Mitigation
DEM-HL00090 CITY OF BRADENTON	\$194,000.00	\$0.00	Residential Wind Mitigation
DEM-HL00091 HERNANDO COUNTY FIRE AND EMERGENCY PROGRAM	\$194,000.00	\$0.00	Public Building Wind Mitigation
DEM-HL00092 CITY OF CARRABELLE	\$194,000.00	\$194,000.00	Residential Wind Mitigation
DEM-HL00093 DESOTO COUNTY BOARD OF COUNTY COMMISSIONERS	\$194,000.00	\$192,379.28	Public Building Wind Mitigation
DEM-HL00094 CENTRO CAMPESINO FARMWORKER CENTER	\$194,000.00	\$194,000.00	Residential Wind Mitigation
<b>TOTAL</b>	<b>\$2,816,000.00</b>	<b>\$1,261,760.35</b>	

### Benefit-Cost Analysis

Table 1.2 shows the Benefit-Cost Analysis on FY 2024 projects.

RECIPIENT	BCA GENERATED BENEFITS	COST	RETURN ON INVESTMENT
DEM-HL00080 CITY OF FELLSMERE	\$200,596.00	\$180,528.00	11.12%
DEM-HL00081 MIAMI DADE COUNTY - COMMUNITY ACTION AND HUMAN SERVICES DEPARTMENT	\$460,328.00	\$106,139.00	333.70%
DEM-HL00082 FLORIDA KEYS AQUEDUCT AUTHORITY	\$261,037.00	\$232,999.00	12.03%



# STATE OF FLORIDA DIVISION OF EMERGENCY MANAGEMENT



Ron DeSantis, Governor

Kevin Guthrie, Executive Director

DEM-HL00083 CITY OF ARCADIA	\$40,877.00	\$29,772.00	37.30%
DEM-HL00084 CITY OF HOMESTEAD	\$376,349.00	\$217,567.00	72.98%
DEM-HL00085 CITY OF LAUDERDALE LAKES	\$192,188.00	\$137,800.00	39.47%
DEM-HL00086 FLAGLER COUNTY BOARD OF COUNTY COMMISSIONERS	\$234,211.00	\$179,217.00	30.69%
DEM-HL00087 CITY OF ATLANTIC BEACH	\$212,850.00	\$194,000.00	9.72%
DEM-HL00088 VIZCAYA MUSEUM AND GARDENS	\$544,928.00	\$275,286.00	97.95%
DEM-HL00089 ST. LUCIE COUNTY BOARD OF COUNTY COMMISSIONERS	\$341,991.00	\$175,330.00	95.06%
DEM-HL00090 CITY OF BRADENTON	\$249,486.00	\$246,689.00	1.13%
DEM-HL00091 HERNANDO COUNTY FIRE AND EMERGENCY PROGRAM	\$586,102.00	\$173,098.00	238.60%
DEM-HL00092 CITY OF CARRABELLE	\$215,720.00	\$203,969.00	5.76%
DEM-HL00093 DESOTO COUNTY BOARD OF COUNTY COMMISSIONERS	\$381,497.00	\$191,903.00	98.80%
DEM-HL00094 CENTRO CAMPESINO FARMWORKER CENTER	\$389,055.00	\$185,420.00	109.82%
<b>TOTAL</b>	<b>\$4,687,215.00</b>	<b>\$2,729,717.00</b>	<b>71.71%</b>

### Closed Projects

Table 1.3 shows all completed projects during FY 2024, which had over \$2.5 million spent retrofitting residential and public properties.

CLOSED PROJECT	AWARD AMOUNT	AMOUNT SPENT	PROJECT TYPE
DEM-HL00040 BANYAN HEALTH (WITHDRAWN)	\$0.00	\$0.00	Public Building Wind Mitigation
DEM-HL00050 CITY OF CHATTAHOOCHEE	\$194,000.00	\$58,328.03	Residential Wind Mitigation
DEM-HL00051 ESCAMBIA COUNTY BOARD OF COUNTY COMMISSIONERS	\$194,000.00	\$125,606.92	Residential Wind Mitigation
DEM-HL00053 CRISIS HOUSING	\$194,000.00	\$150,538.00	Residential Wind Mitigation
DEM-HL00054 EMERALD COAST REGIONAL COUNCIL	\$194,000.00	\$190,312.91	Residential Wind Mitigation
DEM-HL00056 WEST PALM BEACH HOUSING AUTHORITY	\$194,000.00	\$174,920.00	Residential Wind Mitigation
DEM-HL00063 CITY OF FELLSMERE	\$194,000.00	\$194,000.00	Public Building Wind Mitigation
DEM-HL00064 LAKE SUPPORT AND EMERGENCY RECOVERY, INC	\$194,000.00	\$119,911.52	Residential Wind Mitigation
DEM-HL00065 ECKERD COLLEGE	\$194,000.00	\$194,000.00	Public Building Wind Mitigation
DEM-HL00067 FLORIDA KEYS AQUEDUCT AUTHORITY	\$194,000.00	\$194,000.00	Public Building Wind Mitigation
DEM-HL00068 CENTRO CAMPESINO	\$194,000.00	\$194,000.00	Residential Wind Mitigation
DEM-HL00069 EMERALD COAST REGIONAL COUNCIL	\$194,000.00	\$114,648.31	Residential Wind Mitigation
DEM-HL00071 ST. LUCIE HABITAT FOR HUMANITY	\$194,000.00	\$175,263.13	Residential Wind Mitigation
DEM-HL00072 CITY OF LAUDERDALE LAKES	\$194,000.00	\$163,005.94	Residential Wind Mitigation
DEM-HL00073 MIAMI SHORES VILLAGE	\$194,000.00	\$194,000.00	Public Building Wind Mitigation
<b>TOTAL</b>	<b>\$3,104,000.00</b>	<b>\$2,536,374.32</b>	

### FY 2025 New Projects

Table 1.4 shows all the approved HLMP projects for FY 2025, which have a balanced set of residential and non-residential wind mitigation projects. Additionally, due to changes in the FY 2025 application cycle, the project funding cap was increased resulting in a higher award amount per project. A more comprehensive overview of changes to the



# STATE OF FLORIDA DIVISION OF EMERGENCY MANAGEMENT



**Ron DeSantis, Governor**

**Kevin Guthrie, Executive Director**

application cycle will be discussed in the 2025 Annual Report, as changes were implemented after the close of FY 2024.

RECIPIENT	AWARD AMOUNT	PROJECT TYPE
DEM-HL00097 CITY OF LAUDERDALE LAKES	\$250,000.00	Residential Wind Mitigation
DEM-HL00098 CITY OF CARRABELLE	\$250,000.00	Residential Wind Mitigation
DEM-HL00099 CITY OF NORTH LAUDERDALE	\$250,000.00	Residential Wind Mitigation
DEM-HL00100 BROWARD COUNTY	\$250,000.00	Residential Wind Mitigation
DEM-HL00101 CITY OF HOLLYWOOD	\$250,000.00	Public Building Wind Mitigation
DEM-HL00102 SARASOTA COUNTY	\$250,000.00	Public Building Wind Mitigation
DEM-HL00103 FAMILY INITIATIVE	\$170,000.00	Public Building Wind Mitigation
DEM-HL00104 REBUILDING TOGETHER TAMPA BAY	\$250,000.00	Residential Wind Mitigation
DEM-HL00105 CENTRO CAMPESINO	\$250,000.00	Residential Wind Mitigation
DEM-HL00106 CITY OF ATLANTIC BEACH	\$220,000.00	Public Building Wind Mitigation
DEM-HL00107 ECKERD COLLEGE	\$225,000.00	Public Building Wind Mitigation
DEM-HL00108 CITY OF BRADENTON	\$250,000.00	Residential Wind Mitigation
<b>TOTAL</b>	<b>\$2,865,000.00</b>	

### PROGRAM GOALS AND RECOMMENDATIONS

FDEM is committed to developing programs to educate the public on ways to reduce the impact of a disaster. Work must continue with Florida homeowners, local governments, non-profit organizations, and state agencies to reduce the risk of hurricane losses. Research must continue to develop stronger wind mitigation measures to protect the residents of Florida and increase structural survivability for residences. Additionally, more communities will have an opportunity to participate in the grant program through a comprehensive outreach program.

FDEM has the following goals for the Hurricane Loss Mitigation Program:

- Continue refining grant management activities in the Division of Emergency Management Enterprise System (DEMES) for better reporting and process improvement
- Where possible, leverage HLMP funds with other funds from federal, state, local government, or private sources
- Implement new programmatic changes to combat recognized challenges of the increase of material costs and short project timeline, as well as incorporating additional types of eligible projects
- Partner with FDEM Recovery and Mitigation Regional Coordinators to enhance HLMP outreach efforts

### Observations

Grant recipients and contractors are continually under a confined time constraint for awarding and expending the appropriated funds within one fiscal year. Project solicitation, awarding, contracting, sub-contracting, construction, and project closeout must be completed by the end of each fiscal year. This condensed timeframe does not allow FDEM or its participants sufficient time to take full advantage of the funding provided.



# STATE OF FLORIDA DIVISION OF EMERGENCY MANAGEMENT



**Ron DeSantis, Governor**

**Kevin Guthrie, Executive Director**

## Recommendations

Extend the funding and budget authority for the annual appropriation for up to two years. This would allow the contracts to start upon full execution and have a period of performance that would expire at the end of the second fiscal year.



# STATE OF FLORIDA DIVISION OF EMERGENCY MANAGEMENT



Ron DeSantis, Governor

Kevin Guthrie, Executive Director

## SHELTER DEVELOPMENT PROGRAM

The next sections will discuss program activities, analysis, goals, and recommendations for the Shelter Development Program.

### PROGRAM ACTIVITIES

#### Shelter Development Funding

In 2017, the Hurricane Loss Mitigation Program began managing the grant and contracting responsibilities of the Shelter Survey and Retrofit Program. In 2022, the program changed to the Shelter Development Program to encompass both the retrofitting of existing structures and the construction of new structures to be used as shelters. HLMP applies proven grant management processes to existing and new projects under the Shelter Development Program. With its resources available, the Mitigation Bureau's Finance Unit has been able to streamline processes for tracking shelter payments, contracting, and reporting.

HLMP staff also works with the Mitigation Bureau's Technical Unit to verify the work completed under the Shelter Development Program. Modernized Scopes of Work have been finalized with the collaboration of the Shelter Development Program, Technical Unit, and HLMP. New review processes and detailed requirements within the Scope of Work will strengthen regulation and monitoring while providing the recipient with a clearer understanding of their goals and objectives.

### PROGRAM ANALYSIS

#### Executed Projects

Table 2.1 displays the shelter development agreements executed in FY 2024, totaling \$778,290.00.

RECIPIENT	AWARD AMOUNT
DEM-SD00040 SARASOTA COUNTY SCHOOLS	\$763,290.00
DEM-SD00041 ST. JOHNS COUNTY SCHOOLS	\$15,000.00
<b>TOTAL</b>	<b>\$778,290.00</b>

#### Closed Projects

Table 2.2 below summarizes the four projects closed during FY 2024, totaling \$2,737,065.59.

RECIPIENT	AWARD AMOUNT
DEM-SR00010 WALTON COUNTY BOARD OF COUNTY COMMISSIONERS	\$126,000.00
DEM-SR00027 SCHOOL BOARD OF MARION COUNTY	\$2,611,065.59
DEM-SR00033 BAY COUNTY BOARD OF COUNTY COMMISSIONERS	\$657,200.00
DEM-SR00034 CITY OF GAINESVILLE	\$122,936.00
<b>TOTAL</b>	<b>\$2,737,065.59</b>



# STATE OF FLORIDA DIVISION OF EMERGENCY MANAGEMENT



Ron DeSantis, Governor

Kevin Guthrie, Executive Director

## Active Projects

Table 2.3 shows all thirteen projects active at the end of FY 2024. The projects are divided into four major categories, including Engineering Study, Genset, Retrofit, and New Construction. An Engineering Study determines the viability of a building for retrofitting. A Genset project installs the necessary electrical components to connect a generator to a building. Retrofit projects focus on hardening the envelope of a building. New Construction projects provide envelope fenestration protection during the construction of a designated building.

RECIPIENT	PROJECTS	PROJECT TYPE	# OF LOCATIONS
HLMP SR17-020 A MULTI CLAY COUNTY BOCC	Orange Park High School Asbury Lake Jr High School Oakleaf High School Fleming Island High School Keystone Heights High School	ENGINEERING STUDY GENSET RETROFIT RETROFIT RETROFIT	5
DEM-SR00001 SEMINOLE COUNTY BOCC	Winter Springs High School Teague Middle School Teague Middle School Lawton Chiles Middle School Lawton Chiles Middle School Lyman High School Lyman High School	RETROFIT GENSET RETROFIT GENSET RETROFIT GENSET RETROFIT	4
DEM-SR00005 ORANGE COUNTY BOCC	South Econ Rec Gym West Orange Rec Gym Silver Star Rec Gym	RETROFIT RETROFIT RETROFIT	3
DEM-SR00018 SARASOTA SCHOOL BOARD	Taylor Ranch Elementary Gulf Gate Elementary North Port High School	RETROFIT RETROFIT RETROFIT	3
DEM-SR00020 LAKE SCHOOL BOARD	East Ridge High School Eustis Middle School Mt. Dora High School Leesburg High School Tavares High School Umatilla High School Eustis High School Astatula Elementary School Villages Elementary School Lost Lake Elementary School Leesburg Elementary School Umatilla Elementary School East Ridge Middle School	RETROFIT RETROFIT RETROFIT RETROFIT RETROFIT RETROFIT RETROFIT RETROFIT RETROFIT RETROFIT GENSET GENSET GENSET	13
DEM-SR00021 DESOTO SCHOOL DISTRICT	West Elementary School Nocatee Elementary School	RETROFIT RETROFIT	2
DEM-SR00030 THE SCHOOL BOARD OF POLK COUNTY	Ben Hill Griffin Jr Elementary School Frostproof Middle Senior School Ft Meade Middle-Senior High School	RETROFIT RETROFIT RETROFIT	3
DEM-SR00032 ALACHUA COUNTY BOCC	Freedom Center Freedom Center	RETROFIT GENSET	1
DEM-SR00037 GADSDEN BOARD OF COUNTY COMMISSIONERS	Gadsden County Community Hospital Gadsden County Community Hospital	RETROFIT GENSET	1
DEM-SR00038 JEFFERSON COUNTY SCHOOL DISTRICT	Jefferson County K-12 School	RETROFIT	1
DEM-SR00039 SCHOOL DISTRICT OF INDIAN RIVER COUNTY	Treasure Coast Elementary School	RETROFIT	1
DEM-SD00040 SARASOTA COUNTY SCHOOLS	Sarasota Lorraine K-8 School	NEW CONSTRUCTION	1

**DIVISION HEADQUARTERS**  
2555 Shumard Oak Boulevard  
Tallahassee, FL 32399-2100

Telephone: 850-815-4000  
[www.FloridaDisaster.org](http://www.FloridaDisaster.org)

**STATE LOGISTICS RESPONSE CENTER**  
2702 Directors Row  
Orlando, FL 32809-5631



# STATE OF FLORIDA DIVISION OF EMERGENCY MANAGEMENT



**Ron DeSantis, Governor**

**Kevin Guthrie, Executive Director**

DEM-SD00041 ST. JOHNS COUNTY SCHOOLS	Pacetti Bay Middle School	GENSET	1
--------------------------------------	---------------------------	--------	---

## **PROGRAM GOALS AND RECOMMENDATIONS**

Under the guidance of HLMP, the Shelter Development Program has grown in scope and efficiency. By collaborating with the FDEM’s Infrastructure Section, the Program continues to eradicate shelter deficits throughout the state. From better reporting to improved funding accountability, the Program looks forward to providing greater resiliency and preparedness for future disasters throughout the state.

FDEM has the following goals to accomplish in the next Fiscal Year:

- Meet the Legislature's goal to eliminate the deficit of safe public hurricane evacuation shelter space in all regions of the state
- Develop standards of cost-effectiveness towards new construction
- Continue refining grant management activities in DEMES for better reporting and process improvement
- Maintain a strong relationship between the Infrastructure staff and Mitigation staff
- Coordinate with the Mitigation Technical Unit to increase integration within the Program